arb	Board Meeting	13 July 2017
	Agenda Item	8
Subject	Review of ARB's Criteria for the Prescription of Qualifications	
Purpose	For Decision	
From	Emma Matthews - Head of Qualifications & Governance	

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1. Summary

To agree the outline project plan for a 'business as usual' review of the Criteria for the Prescription of Qualifications.

2. Recommendations

It is recommended that the Board agrees the outline project plan for a 'business as usual' review of the Criteria for the Prescription of Qualifications.

3. Open Session

4. Contribution to the Board's Purpose and Objectives

In delivering the Act, ARB's objectives are to 'protect the users and potential users of architects' services' and to 'support architects through regulation'.

In line with Section 4(1)a of the Architects Act 1997, the Board is responsible for determining what qualifications and practical training experience are required for entry to the Register under the UK route to registration. In order to ensure that individuals have met the appropriate standards on entry to the Register, the Board has established a prescription process for recognising qualifications and practical training experience as well as the criteria which must be met at the appropriate levels. The Criteria for the Prescription of Qualifications document set out the standards, attributes, knowledge, understanding and abilities that individuals must meet before the end of each of the levels required for registration. The Criteria are therefore important in terms of assuring the users and potential users of architects' services that individuals who are on the Register have the appropriate minimum levels of skills and experience. The Criteria also provide information to students and institutions in terms of the areas that must be met in order to demonstrate competence to enter the Register.

5. Background

- i. On 12 May 2017 the Board,
 - i) Noted the position regarding the current criteria;

- ii) Considered the advantages and disadvantages of progressing a review of the criteria at this point in time and decided that it would progress with the review;
- iii) Noted that it must discuss the position with the Department for Communities and Local Government (DCLG) before formally commencing a review; and
- iv) Discussed and agreed its high-level objectives for a review of the criteria.

The Board approved the following high level objectives:

Any revised or updated criteria should enable the Board to:

- Continue to discharge its functions under Section 4(1) a and 4(1) b of the Architects Act 1997;
- Ensure that competent individuals are admitted to the Register on completion of their studies and practical training experience, i.e., setting the standards for entry under the UK route onto the Register; and
- Ensure that the criteria meet the requirements of the Mutual Recognition of Professional Qualifications Directive so that the UK's qualifications can continue to be listed under Annex V of the Directive.

The Board additionally agreed in principle that it wished to continue to hold the Criteria in common with both the Royal Institute of British Architects and Quality Assurance Agency, but that any revised Criteria would need to meet the Board's agreed high level objectives.

The Board noted and agreed that the review of the Criteria must be based on the current requirements for entry to the Register which state that individuals must hold Part 1, Part 2 and Part 3 qualifications. It was noted that this element could not be reviewed until the DCLG had confirmed that the Board could progress a review of the UK routes to registration.

The Board requested that a paper be presented at the July Board meeting setting out a project scope including the agreed objectives.

ii. DCLG's Position

As agreed, details of Board's position were provided to the DCLG following the Board's meeting in May 2017. At the time of writing, the DCLG has yet to respond to the Board's position. The DCLG's feedback and views will therefore be provided to Board members as soon as they are available.

iii. Outline Project Plan/Scope of Project

Noting the objectives of the review, it is proposed that the project includes the following milestones and timeframes:

Stages of the review/timescales

Activity	Timescale
Executive to undertake a wide ranging pre-consultation exercise and gather information/evidence from ARB's stakeholders, including holding initial discussions with Royal Institute of British Architects (RIBA)/Quality Assurance Agency (QAA)	August – October 2017
The Registrar and Head of Qualifications and Governance to appoint and establish an ARB Task and Finish Group to undertake the review Chair of the Board to appoint an Oversight Group to oversee the work of the Criteria and Procedures Task and Finish Groups	August - October 2017
ARB's Task and Finish Group to undertake an initial analysis and review of information gathered from pre- consultation exercise and evidence gathering stage Oversight Group to be kept up to date on the Task and Finish Group's work	October 2017 – November 2017
ARB's Task and Finish Group/the Oversight Group/the executive to provide updates to the Board. The Board to take decisions regarding the direction of travel of the review, including whether to continue to hold the criteria in common with the QAA and the RIBA and whether to include the QAA/RIBA representatives within the membership of the Task and Finish Group	23 November 2017

ARB's Task and Finish Group to develop revisions to the criteria Oversight Group to be kept up to date on the Task and Finish Group's work	November 2017 – January 2018
Presentation of draft revised criteria to the Board. If approved, issue for consultation	February 2018
Consultation period	Late February 2018 – Late May 2018
Consideration of consultation feedback by ARB's Task and Finish Group	June 2018
Formulation of recommendations to the Board	
Oversight Group to be kept up to date on the Task and Finish Group's work	
Consideration of consultation feedback and Task and Finish Group's recommendations by the Board	July 2018
Approval of revised criteria by the Board	
The executive to communicate the details of the transitional implementation phase of revised criteria to stakeholders	
Criteria become effective for the purpose of prescribing qualifications and practical training experience	September 2019

The Board is asked to note that we have learned lessons from previous reviews, particularly in relation to ensuring we establish a clear project plan and timeframe for a review from the beginning. The above table sets out the outline plan and if agreed, the executive will then prepare a more detailed operation plan to deliver the review. Whilst the timeframes are challenging, we believe that they are realistic.

iv. ARB's Task and Finish Group - Criteria

A Task and Finish Group consisting of technical experts from the following areas will be appointed by the Registrar and Head of Qualifications and Governance in September 2017 to assist the executive with this review:

- An independent consultant with expertise in the development of regulatory criteria and recognition procedures;
- A representative from another regulator with experience of developing/using criteria for the recognition of qualifications;
- Up to three registered practitioners; and
- Up to three architectural academics with experience of developing/using criteria for the recognition of qualifications and/or testing equivalence against criteria

The independent consultant will chair the Task and Finish Group.

Depending on how discussions progress, representatives from the QAA and the RIBA may also be included on the Group following the Board's meeting in November 2017.

The Task and Finish Group will be responsible for:

- providing independent and technical expertise to facilitate the review of the criteria;
- undertaking an initial analysis and reviewing the information gathered from pre-consultation exercise and evidence gathering stage;
- making recommendations to the Board, based on the information/evidence gathered, regarding the development and revision of the criteria;
- developing revisions to the criteria on the basis of the information and evidence gathered; and
- reviewing the consultation feedback and formulating recommendations to the Board regarding the final version of the criteria.

The Task and Finish Group will be supported by the Head of Qualifications and Governance and other relevant members of the Qualifications and Registration teams.

The Board and reporting lines

The Board will be required to provide an appropriate level of independent challenge, scrutiny and oversight of the review to ensure the objectives are met and ultimately approve any revised criteria. However, so that the Board can assure itself that progress is being made and its objectives are achieved, it is suggested that an Oversight Group is established to oversee the work and progress of the Task and Finish Group. It is recommended that the Task and Finish Group and the Oversight Group report directly to the Board.

The Oversight Group – Criteria and Procedures

An Oversight Group consisting of four Board members, two appointed and two elected, will be appointed by the Chair of the Board. One of the appointed members should chair the group. The Oversight Group will be responsible for:

- offering guidance to both the Criteria and the Procedures Task and Finish Groups on behalf of the Board to ensure that the Board's objectives are achieved;
- assisting with the identification of risks and equality and diversity issues as the reviews progress; and
- reporting to the Board throughout the progress of the reviews.

Members of the Oversight Group will not be fettered in their ability to make independent decisions at Board meetings, as their role will be limited to challenge and reporting.

The Oversight Group will be supported by the Head of Qualifications and Governance and other relevant members of the Qualifications and Registration teams as appropriate.

If the reviews run beyond current Board members' tenures, a new Oversight Group may need to be appointed in April 2018.

Consultation

ARB's stakeholders will have opportunities to input to the review and make the Board aware of their views and comments. Extensive pre-consultation involving a wide range of stakeholders will have been undertaken before any drafting of/revisions to the criteria are developed in order that the current position can be fully understood. Both the Oversight Group and the Board will have sight of the outcomes of the pre-consultation when the Task and Finish Group prepares and presents its recommendations to the Board in November 2017. The Board will consult these stakeholders again once any revisions have been developed. The Oversight Group and the Board will have sight of the outcomes of the second consultation when the Task and Finish Group prepares and presents its recommendations in July 2018.

v. The Board is asked to consider this paper, including the resource, risk, communications and equality and diversity sections, and approve the project plan as outlined above.

6. Resource implications

The Board has already set aside money for a review of its UK routes to registration, which encompassed a review of the criteria. Some of the money allocated for the routes review will be used to cover the costs of reviewing the criteria. The approach outlined above is felt to be proportionate and should be manageable within the available budget. If, however, the project is likely to run over budget, the Board's attention will be drawn to this at the earliest opportunity. As well as the costs associated with appointing the Task and Finish Group, considerable staff time will be needed to support the Task and Finish Group as well as the Oversight Group in order to deliver a revised set of criteria for the Board's approval for formal consultation in February 2018. The Board will be considering general staff resources under item 10 of the agenda.

7. Risk Implications

We will prepare a dedicated operational risk register for this review by the end of August. The Board's attention will be drawn to any key risks, in addition to those outlined below, that we have identified at its meeting in mid-September 2017. The Task and Finish Group and the Oversight Group will also be made aware of the risks we identify and both groups will be tasked, along with the executive, with identifying any risks as the review progresses.

The Board will need to ensure that it can continue to fully discharge its statutory functions both under Sections 4(1)a and 4(1)b of the Act. The criteria form one of the key elements that the Board uses to ensure qualifications are meeting the appropriate or equivalent standards and have covered the relevant subject areas, as well as ensuring that competent individuals are eligible to join the Register. The Oversight Group and the Board will need to take care to ensure any revised criteria will continue to fulfil these objectives. Failure to do so may result in the Board being unable to undertake its duties effectively and ultimately could lead to incompetent individuals joining the Register.

The Board will need to ensure that it properly consults all relevant stakeholders in accordance with its consultation policy. All stakeholders should be given the opportunity to contribute to and comment on the development of any revised criteria before the Task and Finish Group commences its work as well as on the proposals the Board agrees for consultation. Failure to do so could result in reputational damage and a lack of buy-in by key stakeholders.

As noted above, we have learned lessons from previous reviews particularly in terms of setting a realistic timeframe for the project. Whilst we believe the timeframes for delivery

of the review are achievable, they do not allow for any contingency. The timescales set out for latter stages of the review may therefore be impacted by various factors, including the Board's decisions in relation to the direction of travel in November 2017 and/or any decisions it reaches in February 2018, and there may be slippage.

8. Communication

The Board will be commencing a 'business as usual' review of its criteria for the prescription of qualifications this Summer. The Board will wish to fully engage with and consult a wide range of stakeholders throughout the process. Regular updates will be provided to both the Board and its stakeholders as the project progresses.

We will prepare a communications plan by the end of August 2017 and draw any key issues or concerns to the Board's attention at its meeting in mid-September 2017. The plan will outline how communications with stakeholders will be managed throughout the review. The Task and Finish Group and the Oversight Group will also be made aware of the communications plan and be invited to assist in developing it as the review moves forward.

9. Equality and Diversity Implications

Equality and diversity implications will need to be taken into account as part of that review. The Board will need to ensure that any revised criteria meet the Board's objectives in this area.

We will prepare an equality impact assessment before the review starts. Any key issues or concerns which result from it will be highlighted to the Board at its meeting in mid-September 2017. The outcomes of the impact assessment will also be provided to the Task and Finish Group and the Oversight Group. Both groups will be asked to assist in developing the impact assessment as the review progresses.

In order to appoint the Task and Finish Group, the Registrar and Head of Qualifications and Governance will run an open recruitment exercise. We will use our networks to reach as wide and diverse an audience as possible.

10. Further Actions

Once the Board has approved the project plan outlined within the key points above, the Registrar and Head of Qualifications and Governance will develop role descriptions and run an open recruitment exercise in order to appoint the Task and Finish Group by the beginning of October 2017.

The Chair of the Board will appoint the Oversight Group and will appoint one member of the Group to chair it by the beginning of October 2017.

The executive will undertake a pre-consultation exercise between mid-August and mid-October 2017.

The executive will also prepare more detailed project plans, as well as an operational risk register, communications plan and equality impact assessment.

A progress update will be brought back to the Board at its meeting on 14 September 2017.