

2017 Board Effectiveness Action Table – Annex A

	Theme	Measure of Success	Actions
1	More meetings	<i>To implement a new meeting cycle with dedicated strategic time</i>	<ul style="list-style-type: none"> • New cycle of meetings – for example: <ul style="list-style-type: none"> - 5 Board meetings per year - 5 slots for Strategic conversation/ Briefing /compliance - 2 x Development days
2	Concise and effective papers	<i>To conduct an audit and seek regular feedback to improve papers</i>	<ul style="list-style-type: none"> • Use Internal Audit, prescription procedures review and new governance structure to review this area • Seek feedback at the end of each meeting on the relevance of the agenda items and what could be improved
3	Healthy debate between the Board, it's members and the OMG	<i>To continue to refresh Board and Committee members' knowledge of their roles and encourage the Executive share their views at meetings</i>	<ul style="list-style-type: none"> • Deliver presentations on roles and meeting etiquette • Encourage queries to be raised ahead of meetings • Executive to express their opinions more and model challenging of each other
4	Revised tracking and oversight of ARB's operational performance	<i>To review how operational oversight information is provided to the Board</i>	<ul style="list-style-type: none"> • Use information from the Internal Audit and internal review in this area to improve our offer in this area • Build in a session to undertake a deep dive into an aspect of delivery • Facilitate the delivery of regular Committee Chair presentations
5	Improved stakeholder insight	<i>To improve stakeholder data capture and engagement opportunities</i>	<ul style="list-style-type: none"> • Improve the quality of information captured and shared about on stakeholder engagements • Invite speakers to Board meetings (architects, MHCLG, other regulators) • Identify Board engagement opportunities (events, members other Boards)
6	More innovative and strategic thinking	<i>To build on Development Day topics and provide information on the cyclical plan of decisions</i>	<ul style="list-style-type: none"> • Build on the topics identified during the development day • Visual on the cyclical plan of decisions